



County Administrator's Proposed Budget

Fiscal Year 2018

J. Brent Fedors

Agenda

- Introduction – Setting the stage
- Objectives and guidance from the Board
- FY 2018 Proposed budget highlights
- Challenge and approach
- Proposed Pay Plan and FMRR
- General Fund summaries & revenue outlook
- The FY 2018 Proposed budget
- Capital Improvement Plan recommendations
- Tax rates as advertised



Objectives

To propose a balanced budget that:

- Aligns with Board guidance and strategic priorities
- Delivers enhanced value to County citizens
- Aligns resources with needs
- Accurately projects anticipated expenditures
- Better leverages taxpayer dollars for public benefit
- Supports the current and future needs of our Community
- Establishes a bottom-line baseline

Guidance from the Board

- Produce a budget that:
 - Incorporates little or no real estate tax increase
 - Does not reduce service levels
 - Does not eliminate programs
- Develop ‘excursion options’ that give the Board the ability to contemplate:
 - Elimination of any proposed real estate tax increase
 - Funding unmet needs
 - Trade-offs between service / program impacts and funding alternate unmet needs



Board Strategic Priorities

1. Compensation improvements (County & School)
2. Capital to improve/protect public infrastructure
3. Economic development/growth
4. Expanded broadband availability
5. Long term solution for local jail overcrowding
6. Protection of potable groundwater supply
7. Upgraded public water/sewer infrastructure
8. Enhanced public recreation/waterway access



FY 2018 Budget Highlights

The FY 2018 Proposed Budget provides for:

- Continuation of services provided to the community at the lowest possible cost, considering risk to the organization's ability to fulfill its mission
- Incremental funding for only the most critical and mandatory obligations
- Level (or reduced) funding in all other areas
- Cash funding of higher priority, non-bondable CIP requests and a major projects investment plan that leverages the FY19 debt service "cliff"

The FY 2018 Proposed Budget incorporates:

- A \$0.015 increase to the real estate tax rate - \$600K
- Natural revenue growth of approximately \$1.5M (including GCPS)

The FY 2018 Proposed Budget does not reduce services or eliminate programs

- Vacancies, resource shifts/sharing, and enhanced interdepartmental cooperation used to address needs



The FY18 Budget Challenge

\$62.40M	FY17 GF Budget as adopted / amended
<u>\$ 4.69M</u>	<u>Additional (net) ask in FY18 submittals</u>
\$67.09M	FY18 GF operating budget request
<u>\$ 784K</u>	<u>Total unfunded operating carryover</u>
\$67.87M	Total recurring revenue funding challenge (revenue pressure)

Budget Approach - Operating

- Start working from the FY18 request – the stated need
 - NOT from the FY17 base, and NOT from the identified gap
- Evaluate costs by function, unit and type
 - Determine base needs, compare to FY16 actuals and FY17 trend, and adjust
- Identify and capture cost savings opportunities
 - Enterprise fund self-support, resource sharing, cost compression
- Leverage vacancies in areas of greatest need
 - Hiring “frost” / vacancy reallocations, resource reassignment opportunities
- Identify and capture year-end unassigned funds
 - Vacancy savings, year-end under-transferred funds, budget over-estimates, committed fund balances
- Evaluate funding sources
 - Compare to FY16 actuals and FY17 trend, identify influencing factors and adjust
- Leverage enhanced knowledge of specific departmental needs
 - Second, and in some cases third or more meetings with directors / constitutional officers
- Exercise best judgement – balance needs vs. funding



Proposed FY18→FY19 Pay Plan

FY18 Request:

- Schools: 1% COLA plus 1% to 5.64% decompression (teachers)
2% Salary increase for all other employees
- County: 1% COLA; 3S Program reinvestment strategy
1% Bonus (unfunded in FY17 Pay Plan) if FY17 year end operating results support it (contingency return)

FY18 Proposed:

- County and Schools: ~~1% COLA (all)~~ deferred to FY19 (\$574K)
- County and Schools: 1% Contingent bonus funded from FY17 year end operating results (\$574K UFB)

FY19 Proposed Target:

- Schools: Funding to support Schools' FY18 Request @ 2yr CPI%
- County: FY18 request @ 2yr CPI%



Salary Increase History

	County:	Schools:
FY10	None	\$400 “gratuity” (contract EEs ½ time +)
FY11	None	None
FY12	None	None
FY13	2%	2%
FY14	Band and compression only	2%
FY15	3% bonus (Gr 2-8)	3% bonus (lower grade EEs)
FY16	None	None
FY17	4% catch-up COLA	4% catch-up COLA

Note: Does not include one-off increases for select staff (County or Schools) or VRS offsets

- From FY94 through FY09 both County and Schools saw annual increases; FY10 to FY17 – about 8%
- From FY10 to FY16 Social Security has increased 8.5% after a 5.8% increase in 2009
- From FY10 to FY16 the Consumer Price Index (CPI) has increased 25.3 points or 11.7%
- Gloucester Median Household Income 2009 (FY10) - \$55,335; 2015 (FY16) - \$63,742 – up 15.2%
- Gloucester Per capita personal income 2009 (FY10) - \$40,239; 2015 (FY16) - \$44,728 – up 11.2%



Facility Maint. Repair / Replace

County Facility Maintenance Repair / Replacement	FY17 Proposal	FY17 Funded	FY18 Request	FY18 Proposal	FY19 Target	FY20 Target	FY21 Target
County vehicle replacements	\$163,000	\$125,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
HVAC unit replacements	\$65,000	\$10,000	\$65,000	\$30,000	\$30,000	\$30,000	\$30,000
Boiler Replacement at Colonial Courthouse	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0
Parking Lot Paving at Senior Center	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
Parking Lot Paving at DIT	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0
Computer Replacement Schedule (20%/year)	\$61,200	\$59,180	\$63,200	\$63,200	\$63,200	\$63,200	\$63,200
Security Card Access for County Offices	\$0	\$0	\$53,600	\$12,500	\$12,500	\$12,500	\$12,500
Parks and Recreation - Various	\$125,600	\$40,520	\$40,520	\$40,520	\$40,520	\$40,520	\$40,520
Copier Replacement (Bldg 1 HV) (Color Copier)	\$13,500	\$0	\$13,500	\$0	\$13,500	\$0	\$0
Sheriff - Body Cameras	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0
Sheriff - Equipment/Technology replacements	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Sheriff - Vehicle replacement	\$352,500	\$266,300	\$266,300	\$266,300	\$266,300	\$266,300	\$266,300
Colonial Courthouse / Court Circle Exterior Maint.	\$0	\$0	\$35,000	--> Shift to Tourism (Lodging tax / committed fund)			
Animal Control - Flooring, Security Cams, Carport	\$0	\$0	\$23,000	\$7,540	\$0	\$15,460	\$0
Energy Efficiency Study - County Buildings	\$0	\$30,000	\$50,000	\$0	\$0	\$0	\$50,000
Total FMRR	\$910,800	\$661,000	\$780,120	\$590,060	\$651,020	\$597,980	\$632,520

- County FMRR funded \$250K below identified need in Adopted FY17 budget
 - FY17 requests were accelerated into FY16 where practical – less likely at close of FY17
 - Deferral of expenses to out-years; leveling expenditures over a multi-year period
- FMRR “bubble” reduced in FY18 Request, but not eliminated
- MOU concept for GCPS re-appropriation not accepted – GCPS funding FMRR w/o additional transfer



General Fund Operating (Excluding Transfers)

\$30.34M	FY18 GF operating request
(\$ 177K)	Personnel expense (no service level reductions) Animal Control Officer (1/1 FTE - \$51K); Prosecutor - Commonwealth Attorney (0.5/1 FTE - \$39K); Sheriff Deputy (1/1 FTE - \$60K); Dispatch Career Ladder - Sheriff (0 FTE - \$19K); Stipend for Captains - Sheriff (0 FTE - \$8K)
(\$ 133K)	Level fund / no new civic contributions Gloucester Housing Partnership (\$70K); Gloucester Free Clinic (\$20K); York County Fireworks (\$19K); Rappahannock Community College (\$15K); Tidewater Soil & Water Conservation District (\$4K); Gloucester Food Bank (\$3K); Puller Center (\$2K)
(\$ 382K)	Fund bare need – Fire/Rescue escalation deferral AVFR request – \$1.07M, level funded at \$963K (\$104K); GVFRS request - \$1.37M, level funded at \$1.09M (\$278K)
(\$ 162K)	County COLA deferral to FY19 (bonus substitute)
(\$ 190K)	FMRR Optimization, deferral and flattening
(\$ 146K)	Other (net) reductions (incl. \$61K contingency reduction)
\$29.15M	FY18 Proposed General Fund operating budget



Proposed GF Transfer - Schools

\$23.78M	FY17 current appropriation (incl. \$250K UFB)
\$ 511K	FY18 VRS Rate Acceleration
\$ 90K	Toward FY18 HMP increase
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\$24.38M	FY18 transfer funded (\$601K increase)

HMP Increase Challenge

FY18 HMP increase:	\$1.35M
Local funding offset:	(\$ 90K)
New State funding (incl. \$200K @ risk)	(\$ 694K)
At-Risk State funding lost	\$ 162K
<u>Supt. Proposed EE HMP transfer, HMP squeeze</u>	<u>(\$ 303K)</u>
<u>Additional reduction from insurance carrier</u>	<u>(\$ 115K)</u>
Balance – HMP (or other) Go-Get	\$ 310K

~\$206K achievable in equal sharing of HMP 20% increase between EEs and ER; another \$9K in other carryover \$

Note: Figures taken from the School Superintendent's proposed budget presentation to the School Board / Joint Boards



General Fund Transfers

\$23.78M	FY17 current appropriation (incl. \$250K UFB)
\$ 511K	FY18 VRS Rate Acceleration
\$ 90K	Toward FY18 HMP increase
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\$24.38M	FY18 Proposed transfer to Schools
\$ 1.97M	FY18 Proposed transfer to Social Services
\$ 2.59M	FY18 Proposed transfer to Capital (FB)
\$ 5.48M	FY18 Proposed transfer to Debt Service
\$ 431K	FY18 Proposed transfer to Utilities
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\$34.84M	FY18 Proposed total transfers from GF



General Fund Summary

\$29.15M

FY18 Proposed General Fund operating budget

- \$1.74M increase, offset by \$1.19M in expense reductions, including expense shifts
- Major priorities funded: \$562K County HMP increase (net of \$211K Go-Get); \$82K Tyler Tax & Receipting Software; \$82K Pictometry; \$32K Jail Nurse PT→FT; \$52K Commonwealth Attorney Prosecutor PT→FT; \$45K Cable Services (artificial – CIP→OPEX Δ); \$35K Tourism (CCH Exterior Maint. from Committed Fund); \$22K CSB; \$21K Sheriff body camera contract

\$34.84M

FY18 Proposed General Fund transfers

- \$1.73M increase, offset by \$684K in transfer reductions (including adjustments)
- Major priorities funded: \$601K increase in transfer to Schools; \$56K increase in transfer to Social Services; \$1.08M increase in transfer to Capital (FB)
- Reductions and Adjustments: \$12K reduction in transfer to CSA; \$240K reduction in transfer to debt service; \$288K adjustment - offset FY17 EDA write-off (Capital); \$145K reduction in transfer to Utilities

\$63.99M

FY18 Proposed General Fund budget (total)



General Fund Summary

\$67.09M	FY18 General Fund operating budget (request)
(\$ 1.19M)	GF incremental operating requests unfunded
(\$ 1.76M)	GF transfer increase unfunded – GCPS
(\$ 145K)	GF transfer defunded – Utilities
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\$63.99M	FY18 GF operating budget (proposed)
\$63.99M	FY18 GF operating budget (proposed)
\$62.40M	FY17 GF Budget as adopted / amended
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\$ 1.59M	Incremental Additional Funding FY17 → FY18



Incremental Funding Summary

\$ 549K	FY18 General Fund Operating \$1.74M increase, offset by \$1.19M in expense reductions, including expense shifts Major priorities funded: \$562K County HMP increase (net of \$211K Go-Get); \$82K Tyler Tax & Receipting Software; \$82K Pictometry; \$32K Jail Nurse PT→FT; \$52K Commonwealth Attorney Prosecutor PT→FT; \$45K Cable Services (artificial – CIP→OPEX Δ); \$35K Tourism (CCH Exterior Maint. from Committed Fund); \$22K CSB; \$21K Sheriff body camera contract
\$ 601K	General Fund transfer – GCPS
\$ 44K	General Fund transfer – Social Services (net)
\$ 790K	General Fund transfer – Capital Fund (net)
(\$ 240K)	General Fund transfer – Debt Service
(\$ 145K)	General Fund transfer – Utilities / Enterprise
\$ 1.59M	Incremental Additional Funding FY17 → FY18
\$ 784K	Total unbudgeted operating carryover (Hole)
\$ 2.37M	Increased revenue pressure



FY18 Revenue Outlook

Revenue Source	FY16 Final	FY17 Revised	FY18 Projected	FY17R->FY18 \$Δ	FY17R->FY18 %Δ
Real Estate Taxes	\$ 26,435,823	\$ 27,593,583	\$ 27,829,920	\$ 236,337	0.86%
Personal Property Taxes	\$ 7,762,000	\$ 8,000,000	\$ 8,100,000	\$ 100,000	1.25%
Other General Property Taxes	\$ 3,365,783	\$ 3,015,000	\$ 3,030,000	\$ 15,000	0.50%
Local Sales Tax	\$ 4,111,262	\$ 4,287,209	\$ 4,404,000	\$ 116,791	2.72%
Local BPOL Taxes	\$ 1,670,000	\$ 1,889,000	\$ 1,900,000	\$ 11,000	0.58%
Local Meals Tax	\$ 1,900,000	\$ 1,900,000	\$ 2,280,000	\$ 380,000	20.00%
Local Lodging Tax	\$ 162,500	\$ 179,252	\$ 208,366	\$ 29,114	16.24%
Other Local Taxes	\$ 1,446,112	\$ 1,527,000	\$ 1,590,000	\$ 63,000	4.13%
Permits & Fees	\$ 363,360	\$ 369,363	\$ 395,680	\$ 26,317	7.12%
Fines and Forfeitures	\$ 70,700	\$ 70,700	\$ 85,150	\$ 14,450	20.44%
Use of Money / Property	\$ 149,000	\$ 148,400	\$ 145,750	\$ (2,650)	-1.79%
Charges for Services	\$ 917,473	\$ 933,440	\$ 943,675	\$ 10,235	1.10%
Miscellaneous	\$ 303,415	\$ 279,661	\$ 128,930	\$ (150,731)	-53.90%
Recovered Costs	\$ 560,500	\$ 367,500	\$ 366,700	\$ (800)	-0.22%
Intergovernmental - State	\$ 9,274,619	\$ 8,954,202	\$ 8,929,130	\$ (25,072)	-0.28%
Intergovernmental - Federal	\$ 158,412	\$ 211,208	\$ 261,208	\$ 50,000	23.67%
Restricted - Asset Forfeiture	\$ 132,988	\$ 68,100	\$ 71,688	\$ 3,588	5.27%
Total Incoming Revenue Stream	\$ 58,783,947	\$ 59,793,618	\$ 60,670,197	\$ 876,579	1.47%

(\$60.67M) FY18 Projected GF revenue (no rate impact)



Proposed use of Fund Balances

\$60.13M	FY16 General Fund revenues
<u>(\$57.52M)</u>	<u>FY16 General Fund expenses (incl. transfers)</u>
\$ 2.61M	Net Change in fund balances @ FY16 year end

\$ 2.41M	Proposed use of unassigned fund balance
\$ 160K	Cable Services Committed Fund
\$ 127K	FMRR Committed Fund
<u>\$ 20K</u>	<u>Tourism Committed Fund</u>
\$ 2.72M	FY18 total proposed use of fund balances

Flashback
to FY16
CAFR

Funding the Proposed Budget

\$63.99M	FY18 GF operating budget (proposed)
<u>(\$60.67M)</u>	<u>FY18 Projected revenue (w/o tax impact; no use of FB)</u>
\$ 3.32M	Proposed budget/revenue GAP

\$ 600K	Proposed \$0.015 RE rate increase
<u>\$ 2.72M</u>	<u>Proposed use of fund balances for one-time expenses</u>
\$ 3.32M	Total proposed rate change and use of fund balances

\$0.015 RE rate increase = \$27.32 / year on average annual RE tax bill
at an assessed value of ~\$182,109

\$0.015 RE rate increase = \$23.20 / year on median annual RE tax bill
at an assessed value of ~\$154,695



FY 2018 Proposed Budget

Fund	FY16 Final	FY17 Revised	FY18 Request	FY18 Proposal	FY17R->FY18 \$Δ	FY17R->FY18 %Δ
General Fund (operating)	\$ 27,686,302	\$ 28,596,730	\$ 30,480,602	\$ 29,145,362	\$ 548,632	1.92%
Education Funds	\$ 57,258,805	\$ 59,251,280	\$ 62,260,012	\$ 60,698,099	\$ 1,446,819	2.44%
Social Services Funds	\$ 5,592,068	\$ 5,691,222	\$ 5,742,871	\$ 5,742,871	\$ 51,649	0.91%
Capital Fund	\$ 4,099,823	\$ 4,368,972	\$ 4,893,408	\$ 4,893,408	\$ 524,436	12.00%
School Construction Fund	\$ 3,900,000	\$ -	\$ -	\$ -	\$ -	
Debt Service Fund	\$ 5,823,614	\$ 5,949,019	\$ 5,709,375	\$ 5,709,375	\$ (239,644)	-4.03%
Enterprise Funds	\$ 7,742,381	\$ 7,791,627	\$ 5,627,777	\$ 5,627,777	\$ (2,163,850)	-27.77%
Total Budget	\$ 112,102,993	\$ 111,648,850	\$ 114,714,045	\$ 111,816,892	\$ 168,042	0.15%
Total w/o Page Construction	\$ 108,202,993	\$ 111,648,850	\$ 114,714,045	\$ 111,816,892	\$ 168,042	0.15%
Total w/o Page or Enterprise	\$ 100,460,612	\$ 103,857,223	\$ 109,086,268	\$ 106,189,115	\$ 2,331,892	2.25%

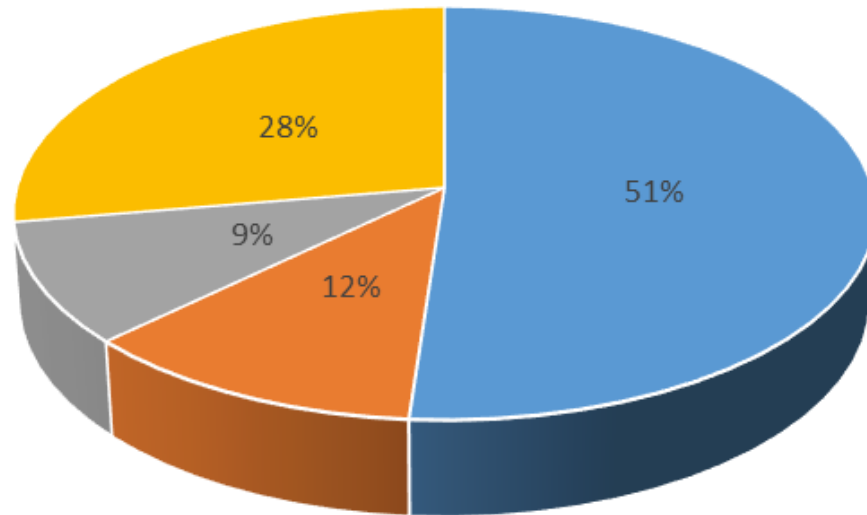
Includes \$200K
Contingent Revenue

- Budget balanced with a \$0.015 Real Estate rate increase, and stable consumption of prior year contribution to fund balances to support one-time expenditures



Priorities Funded

- School Operating
\$57M or 51%
- Public Safety
\$13M or 12%
- Capital and Debt (School & County)
\$11M or 9%
- All Other Needs
\$29M or 28%



Excursion – Unfunded Priorities

\$ 574K	1% COLA – (County - \$162K; Schools - \$412K)
\$ 382K	Fire/Rescue – funding full (or partial) request AVFR request – \$1.07M, level funded at \$963K (\$104K); GVFRS request - \$1.37M, level funded at \$1.09M (\$278K)
\$ 130K	Level fund County FMRR (\$70K) & Contingency (\$60K)
\$ 177K	County personnel (new) (1 FTE) Sheriff Deputy (\$60K); (0 FTE) Dispatch Career Ladder - Sheriff (\$19K); (0 FTE) Stipend for Captains – Sheriff (\$8K); (0.5 FTE) Prosecutor - Commonwealth Attorney (\$39K); (1 FTE) Animal Control Officer (\$51K)
\$ 329K	GCPS personnel (new) (3 FTE) Special Education Teachers – Page, Peasley & GHS (\$197K); (1 FTE) CIT Teacher – GHS (\$66K); (1 FTE) Regular Ed. Teacher (\$66K)
\$ 347K	GCPS operating expenses (new) Regional tuitions (\$118K); “Full Service School” at Abingdon (\$11K); Activity fund software (\$4K); HR/recruiting support (\$8K); Honeywell HVAC Contract increase (\$81K); Property / liability insurance increase (\$6K); School Resource Officer (SRO) increase (\$22K); Water and sewer (consumption?) increase (\$15K); Other contracted services (\$28K); Program cost increases for Frontline, Trapeze, Unity, IXL and PowerSchool Analytics (\$38K); Security system maintenance (\$12K); Telecom (\$4K)
\$ 133K+	Civic Organizations; RCC; Health Dept. – funding increases Gloucester Housing Partnership (\$70K); Gloucester Free Clinic (\$20K); York County Fireworks (\$19K); Rappahannock Community College (\$15K); Tidewater Soil & Water Conservation District (\$4K); Gloucester Food Bank (\$3K); Puller Center (\$2K); Health Department (\$?K)



Excursion – Target Ø tax impact

\$ 600K	Proposed budget/revenue GAP
(\$ 0K)	Schools, HMP & Contingency tapped out
(\$ TBD)	Major service reduction / program elimination
(\$ 200K)	Arbitrary deferral of additional FMRR
(\$ 160K)	Cancel Refitting of GHS TV Studio / 2yr push
(\$ 147K)	Civic Contributions & ED Grant Program <small>25% reduction in Civic Contributions, Elimination of \$55K ED program County match, \$22K CSB</small>
(\$ 93K)	Other Reductions (Go-Get) – Yikes! <small>EE recognition, Beehive printing, Training, Speak-Up Gloucester, Work As Required support, etc.</small>
\$ 0	RE tax rate changes required



CIP Objectives / Approach

- ✓ Identify needs for capital improvement
- ✓ Document needs
- ✓ Assess alignment with BOS Strategy / Comp Plan
- ✓ Prioritize needs
- ✓ Evaluate funding options
- ✓ Balance needs with available funding
- Evaluate, modify (if needed) & adopt a plan of action
 - Appropriate funding
 - Execute projects that meet the stated needs



Soliciting Input / Engagement

- ✓ Open forum for **citizen** ideas – 3 weeks in August / September 2016 on Speak-Up Gloucester
- ✓ Board of Supervisors scoring criteria review and prioritization
- ✓ All project owners presented the projects they proposed to the CIP Leadership Team w/scores
- ✓ Planning Commission's review for conformity with the Comprehensive Plan per COV 15.2-2239
- ✓ Planning Commission further asked to act as **citizen** representation in scoring submitted projects
- ✓ Second open forum for **citizen** input – 3 weeks in January / February 2017 on Speak-Up Gloucester
- ✓ CIP Public Hearing held on February 7, 2017 for **citizen** input
- Overall FY18 Budget Public Hearing (today) for **citizen** input
- At Large Supervisors' Town Hall (April 8, 2017) for **citizen** input
- Request for feedback from the Board of Supervisors (ongoing)



FY18 CIP Summary (Excl. Utilities, Carryforwards)

Department	Project Title	Total Cost	Year One FY2018	Funding
Schools - 6	School Bus Replacement Program (5 per year)	2,468,749	465,000	Paygo
Schools - 1	Roofing Replacement/Coating at GHS, Achilles, and Botetourt	1,002,000	268,000	Paygo
Schools - 3	Lighting Replacement in All Schools except GHS and Page	1,709,109	322,408	Paygo
Engineering	ADA Accessibility Improvements	60,000	60,000	Paygo
Social Svcs	Social Services Building Expansion	1,130,000	130,000	Paygo
Schools - 2	HVAC Replacement at Peasley Middle School	1,424,109	650,000	Paygo
Schools - 4	Bathroom Renovations at Achilles, Botetourt, and Petsworth	243,000	81,000	Paygo
Comm Eng	Cable Communications Program	480,000	160,000	Paygo
Schools - 2	Bus Compound Relocation	6,600,000	600,000	BAN / Paygo
Schools - 1	Gloucester High School Major Repairs (HVAC, Led lighting, Roof Repairs, & Others)	10,972,820	997,000	BAN / Paygo
Finance	Program/Performance Budget Software	170,000	170,000	Paygo
DIT	Tax and Receipting Software Implementation	250,000	250,000	Paygo
Total FY 2018 Non-Enterprise CIP (Excluding Prior Year Carryforwards)			4,153,408	



FY18 CIP Summary

Other FY18 Capital-ongoing from prior year(s)		
FEMA-Hazard Mitigation/Elevation	(Grant Funded)	\$ 400,000
Fairfield Project-Restoration of Edgehill Service Station	(Grant Funded)	\$ 300,000
ADA Accessibility Improvements	(FY17 Carryover)	\$ 20,000
Tourism - Historic Area Improvements	(FY17 Carryover)	\$ 20,000
Total CIP Carryforwards		\$ 740,000

\$ 4.15M FY18 Non-enterprise CIP, w/o carryforwards

\$ 740K FY17 → FY18 carryforwards

\$ 4.89M Total Proposed FY18 CIP (Capital Fund)

\$ 250K Proposed FY18 Enterprise CIP (Utilities)

Department	Project Title	Total Cost	Year One FY2018	Funding
Utilities	Replace Reverse Osmosis Membranes	200,000	100,000	EFB/Paygo
Utilities	Duval Street Sewer Project (NEW!)	150,000	150,000	EFB/Paygo



Fund Balances to Support CIP

\$60.13M	FY16 General Fund revenues
(\$57.52M)	FY16 General Fund expenses (incl. transfers)
\$ 2.61M	Net Change in fund balances @ FY16 year end
\$ 2.41M	Proposed use of unassigned fund balance
\$ 160K	Cable Services Committed Fund
\$ 127K	FMRR Committed Fund (NON-CIP)
\$ 20K	Tourism Committed Fund
\$ 2.59M	FY18 total proposed use of fund balances



FY18 CIP Funding Proposal

FY18 CIP Funding Sources	
Bond Anticipation Notes / VPSA	\$1,597,000
Committed Fund Balance - Cable Services	\$ 160,000
Committed Fund Balance - Tourism (FY18 GF Transfers)	\$ 20,000
Unassigned Fund Balance from FY16 Year End Results	\$2,416,408
Unassigned Fund Balance (additional scrape)	\$ -
Grant Funding (HMGP, Fairfield)	\$ 700,000
Total FY18 CIP Funding	\$4,893,408

- \$ 2.59M FY18 total proposed use of fund balances
- \$ 1.60M Bond Anticipation Notes / VPSA
- \$ 700K Grant funding (HMGP, Fairfield)

- \$ 4.89M Total Proposed FY18 CIP



Tax Rates Advertised

	CY 2016	Rates Advertised (CY 2017)
Real Estate	\$0.695	\$0.725
Manufactured Homes	\$0.695	\$0.725
Public Service Corporation	\$0.695	\$0.725
Tangible Personal Property	\$2.95	\$2.95
Boats	\$0.0000000000000001	\$0.0000000000000001
Gloucester Sanitary District #1	\$0.01	\$0.01
Gloucester Point Sanitary District	\$0.01	\$0.01
Mosquito Control	\$0.01	\$0.01

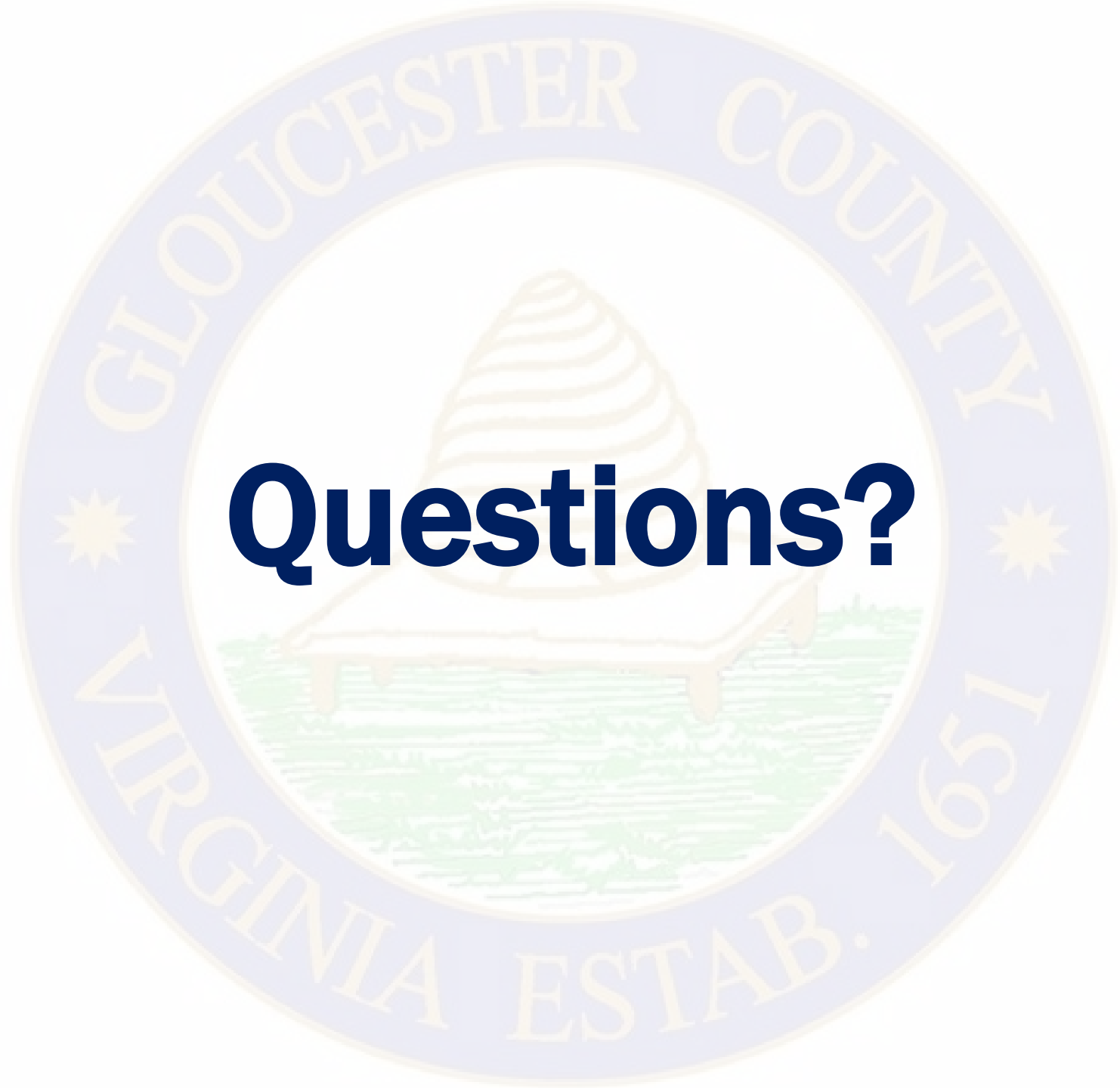


Budget Calendar

- ✓ March 14 Budget Work Session
- ✓ March 21 Joint Work Session w/School Board*
- March 29 FY18 Budget & Tax Rate Public Hearings*
- April 4 Regular Meeting
- April 8 At Large Supervisors' Town Hall*
- April 11 Budget Work Session
- April 13 Possible Budget Work Session
- April 17 FY18 Budget Adoption
- April 18 Regular Work Session

Note: *At Thomas Calhoun Walker Education Center





Questions?